

THE WOODLANDS HIGH SCHOOL

AFJROTC TX-20062



MEMORANDUM FOR TX-20062

October 20, 2016


FROM: Cadet Lt. Col Broderick Moore

SUBJECT: Microwave Policy

The use of the microwaves available in the lounge is a privilege given to cadets in The Woodlands High School AFJROTC program. However, this privilege can and will be revoked if the following rules are broken.

1. Before using the microwave, cadets must make certain that they have another cadet to accompany them as their food cooks. This “buddy” must stay next to the cadet using the microwave and they are not to leave the microwave until the cooking is completed.
2. In the event of a non-microwave related emergency during use that would require cadets to leave the microwave (i.e., a fire drill), cadets must be sure to turn off the microwave before leaving.
3. The microwaves are to be kept clean by the cadets operating them. If a cadet makes a mess, it is their duty to clean up after themselves.
4. Cadets are to read and abide by any directions labeled on their food package. Failure to do so may endanger the cadets surrounding by the possibility of a fire.
5. In the event of a fire caused by the microwave or burning food inside, cadets are required to take the steps as follows:
 - a. Cadets must clear the area.
 - b. The microwave will be unplugged from the wall.
 - c. Cadets will **NOT** open the microwave for any reason until it is taken outside.
 - d. Cadets will bring the microwave outside.
 - e. Once the microwave is outside, the door of the microwave may be opened to allow the smoke and fumes to escape.
 - f. The cadets who handle the situation will notify an instructor.
 - g. The cadet and their “buddy” will clean the microwave after the smoke has dissipated in a case where only the food has been burned. If the microwave is damaged then the cadets will notify an instructor who will advise on proper disposal.

- h. Microwave privileges will be revoked for the unit for the next three school days following the incident. Cadets who were directly involved will not be punished if the aforementioned steps are properly followed.
- 6. Instructors and Cadet Officers are authorized to administer a demerit to any cadet who is caught not following the rules stated above.
- 7. In the event that the fire alarms are set off directly resulting from a microwave fire, the unit will lose all privileges to the microwaves indefinitely, by order of the TX-20062 Base Commander, Principal Gregg Colschen.


BRODERICK J. MOORE, C/Lt Col
Group Commander


DAVID C. McMARTIN, Lt Col, USAF (Ret.)
Senior Aerospace Science Instructor



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

22 September 2021

MEMORANDUM FOR TX-20062

FROM: C/Capt Bellamie Libby, Operations Squadron Commander

SUBJECT: Outstanding Flight Policy Letter

1. This letter expands on the guidance for Outstanding Flight given in the Cadet Guidebook.
2. To earn Outstanding Flight you may have a combination of, but not limited to, the following:
 - a. *Superior Academics*. Boost your flight's grades throughout the year through Kitty Hawk or other avenues you believe would help improve your flight's academic performance.
 - b. *Dress and Appearance*. Make sure everyone is taking personal responsibility and wearing their uniform on their designated days along with adhering to the uniform wear requirements.
 - c. *Participation in Community Service/ Corps-wide Events*. The number of hours your cadets spend doing community service or a part of a JROTC sponsored activity along with participation in JROTC afterschool activities affects your flight's standings.
 - d. *PT Scores*. Take the class time given for PT to improve your PFT tests! Giving yourself and cadets a more challenging PT will aid in obtaining a higher PT Test score average. Also, consider promoting after-school PT.
 - e. *Motivation*. You are going to get out just as much as you put in. Make sure you actively try to be the first to do things because that shows you are motivated to be the best and are willing to go the extra mile.

BELLAMIE LIBBY, C/CAPT, AFJROTC
Operations Squadron Commander

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor



22 September 2021


MEMORANDUM FOR TX-20062

FROM: C/Capt Bellamie Libby, Operations Squadron Commander

SUBJECT: Flight Commander Absence Letter Policy

1. Flight commanders are the **first leader** a cadet looks to and when flight commanders are not actively participating in events, then their flight could potentially reduce their appearance at said activities as well. Our goal should be to get as many cadets involved and socialized as possible and **YOU** are a big part of that!
2. If and when a flight commander is **not able to attend** a Junior ROTC monthly planned event they must submit a letter to the Operations Squadron Commander 48 hours prior to the event detailing why they will not be attending. This letter will have to be in **Military Format**. * However, it does not have to be extremely lengthy, a simple letter explaining why you cannot make it will suffice.
3. If a flight commander does not turn in a letter to the Operations Squadron Commander 48 hours prior to an event, it will result in a dermit at the discretion of the Operation Squadron Commander.


BELLAMIE LIBBY, C/CAPT, AFJROTC
Operations Squadron Commander


DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

22 September 2022

MEMORANDUM FOR STAFF

FROM: Group Commander, AFJROTC TX-20062

SUBJECT: Academic and Physical Training Merit Policy Letter

1. To improve academic performance of cadets, the cadet staff has decided to encourage good grades. An instructor will pull cadet grades, after they have been finalized, at the end of each 9 weeks. Cadets may earn no more than one merit for academics at each 9 weeks. Cadets will earn a merit for:
 - a. Having an 85+ in all classes (including advanced level classes), measured at each 9 weeks
 - b. Improving a failing grade to a 75+ from one 9 weeks to the next
2. To increase the value of a merit, the cadet staff has decided that PT merits (such as merits for pushups, situps, run time, ect.) will only be awarded when:
 - a. A cadet, while taking the in-flight PT test or its associated make up, meets or exceeds the posted requirements for a merit
 - b. A cadet, while taking the CFA (Candidate Fitness Assessment), meets or exceeds the posted requirement for a merit in one of its components
 - c. A cadet successfully sets a new unit record for the year in their chosen exercise, however they will not earn a merit if they break their own record
 - d. A cadet meets the minimum required for a merit by performing an exercise with instructor supervision, however they will only have the opportunity to earn a merit for this once (unless they are setting a new record)

ANNIE JENKINS, C/Lt Col
Group Commander
AFJROTC TX-20062, The Woodlands High School

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AFJROTC TX-20062, The Woodlands High School



THE WOODLANDS HIGH SCHOOL

AFJROTC TX-20062

MEMORANDUM FOR TX-20062

11 October 2022

FROM: C/1st Lt. Javier Del Corral, Aerospace Team Commander

SUBJECT: Earning the Unmanned Aerial System Ribbon

1. The Unmanned Aerial System Ribbon will be awarded to qualified cadets at the end of each academic year at the annual unit awards ceremony.
2. In order to earn the Unmanned Aerial System Ribbon, the cadet must meet all of the following criteria; attempts for each requirement are unlimited.
 - a. Score 3 As in landing challenges after completing all of the basic lessons on the cockpit simulator.
 - b. Complete 10 different challenges on the Remote Control (R/C) simulator.
 - c. Complete the FAA TRUST test in order to fly our R/C vehicles.
 - d. Be certified to fly either the First Person View (FPV) drones or the R/C Aircraft.
 - e. Successfully fly one of our FPV drones or R/C Aircraft.
3. The cadet is responsible to keep track of their own progress and notify a monitor or team commander once completed.

Javier Del Corral, C/1st Lt, AFJROTC
Aerospace Team Commander

David C. McMartin, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor



14 October 2022

MEMORANDUM FOR TX-20062

FROM: C/SMSgt Bryce Walles

SUBJECT: Policy Letter Regarding NCO/ Airman appointments

1. This letter describes the policies and procedures that ensure the proper appointment of all Non-Commissioned Officers (NCOs) and Airmen.
2. NCO Appointments
 - a. All officers under the Support Squadron and Performance Squadron are permitted to appoint an NCO; the number required is at the discretion of the officer. The Drill Team does not follow the following procedures of appointing an NCO; instead, the Drill Team conducts interviews before the next school year to determine the team's NCOs which will be promoted at the start of the next academic year.
 - b. NCOs will be appointed based on leadership potential, job interest, and previous experience, and are required to submit a letter of interest to the staff for review and selection. All appointees must be approved by the instructors.
 - i. Cadets who apply to be an NCO, can express interest in specific positions but by applying acknowledge they can be assigned any position.
 - ii. Appointed NCOs will be promoted to C/SSgt, if the NCO is already the rank of C/SSgt they will be promoted one rank higher, but are not to exceed the rank of C/MSgt. The Officers must notify the Logistics Officer or an instructor in order to obtain rank insignia.
 - c. The appointed NCOs are not bound to the corresponding officer position the following year; they may apply for any senior position.
 - d. During their tenure as NCOs, they are not to be used as a "laborer" by the officers appointed over them. They may assist the officer as needed. The purpose of each appointment is to train and prepare the next generation of officers so that they may work effectively during their senior year. The ultimate goal is for the NCO to be fully operational by or before the end of the year. This will give them an idea of what the position does.
3. Airman Appointments
 - a. All officers under the Support Squadron and Performance Squadron are permitted to appoint an Airman; the number required is at the discretion of the officer.
 - b. Airmen will be appointed based on leadership potential, job interest, and willingness to learn. Airmen must be a Senior Airman or below.
 - c. Airmen will be required to submit a letter of interest to the staff for review and selection, and all appointees must be approved by the instructors.
 - i. Specific criteria for each officer's Airman application is made at the discretion of each officer.
 - ii. Appointed airmen may be promoted one rank unless already the rank of Senior Airman. The officers must notify the Logistics Officer in order to obtain rank insignia.

- d. Airmen are not to be used as a “laborer,” instead, they are there to assist the officer and NCO. The overall purpose of these positions is to train cadets to become more efficient and knowledgeable leaders as well as followers in the future. This will give them an idea of what the officer and NCO do, and will broaden their knowledge about the various jobs in the corps.
 - e. Airmen are able, yet not required to hold the same respective NCO positions the following year, if seen fit by the current officer and instructor.
4. These policies are subject to modification by the instructors and Staff of TX-20062. If at any time, an NCO or Airman acts in a manner unbecoming of their position, the instructors or the Officer assigned over them reserves the right to replace the NCO or Airman.



Bryce Walles, C/SMSGt.
Senior Enlisted Advisor
AF JROTC TX-20062, The Woodlands High School



DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



17 October 2022

MEMORANDUM FOR TX-20062

FROM: C/1st Lt. Bailey Henwood

SUBJECT: Policy Letter Regarding NCO of the Quarter

1. This letter describes the creation of NCO of the Quarter, and the necessary steps to carry out the process.
2. Application Process
 - a. All NCO ranked cadets (staff sergeant to master sergeant) are eligible for consideration for NCO of the Quarter.
 - b. To be eligible for NCO of the Quarter, NCOs must have a brief letter of recommendation submitted by the officer for their NCO position or their flight commander.
 - c. The instructors will initiate a records-only review process at the end of the school's nine-week marking period to determine the winner of NCO of the Quarter.
3. Review Process
 - a. The records-only review of the cadet will take the following into consideration: community service hours, PFT scores, passing/failing rate of cadet in other academic classes, involvement in corps activities, amount of merits, after school activity participation, and any other criteria listed in the *Cadet Guidebook* that would define a cadet in "good standing" with the corps.
 - b. Unlike Airman of the Quarter, there will be no board interview process necessary.
4. Awards
 - a. The selected NCO of the Quarter is coined by their flight commander after the announcement of their selection. The selected NCO of the Quarter is also awarded a merit by their flight commander. Finally, the winner of NCO of the Quarter will earn the Achievement Ribbon for being selected as the winner.
 - b. The operations squadron commander must announce the winner of NCO of the Quarter in the unit-wide announcements.

BAILEY HENWOOD, C/1st Lt, AFJROTC
Personnel officer

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

18 October 2022

MEMORANDUM FOR TX-20062

FROM: C/Major Mia Aquilina, Deputy Group Commander

SUBJECT: Dress Standards for Afterschool PT and Orienteering Activities

1. This letter describes the dress code and standards that ensure the appropriate apparel of all cadets that attend the after school PT and/or Orienteering activities.
2. Dress Code and Standards:
 - a. All cadets that attend are not permitted to wear a tank top with straps less than an inch and a half (approximately three fingers).
 - b. All cadets that attend are not permitted to wear shirts that expose the midriff.
 - c. All cadets that attend are not permitted to wear shorts that are above the mid-thigh or are tight to the skin.
 - d. All cadets that attend are not permitted to wear jeans or any other sort of unathletic pants.
 - e. All cadets must bring and wear athletic shoes throughout the duration of the activity.
 - f. All cadets must dress according to the weather on the day in which they attend.
3. These policies are subject to modification by the instructors and Staff of TX-20062. Cadets who do not adhere to these standards may be subject to disciplinary action.

MIA AQUILINA, C/Major
Deputy Group Commander

AFJROTC TX-20062, The Woodlands High School

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor

AFJROTC TX-20062, The Woodlands High School



18 October 2022

MEMORANDUM FOR TX-20062

FROM: C/ Captain Katie Pepper, Operations Squadron Commander

SUBJECT: Merit and Demerit Process for Administration and Recording

1. Instructors and Cadet Officers are granted the authority to administer merits and demerits.
2. An Instructor or Cadet Officer awarding a merit is expected to explain to the Cadet the reason the merit is being awarded and the positive contribution they have made to TX-20062 or The Woodlands community.
3. An Instructor or Cadet Officer awarding a demerit should explain to the cadet the reason the demerit is being given to the Cadet. Instructors will also be notified and may have a conversation with the Cadets who received the demerit.
4. The process for awarding a merit or giving out a demerit is as follows :
 - a. The Instructor or Cadet Officer giving the merit/demerit will tell the Flight Commander of the respective Cadet's Flight.
 - i. The Cadet's Flight Commander will announce merits in Flight. Demerits will not be discussed in Flight, and the Flight Commander may use their discretion to discuss the demerit with the Cadets.
 - ii. Should a merit/demerit be awarded to a Cadet on Staff, the Group Commander must be informed.
 - b. The Flight Commander will tell the Operations Squadron Commander about the merit/demerit being given to the Cadet.
 - c. The Operations Squadron Commander will inform the Instructor(s) that the merit/demerit has been given.
 - d. The Operations Squadron Commander **must be aware** of all merit/Demerits .
5. Examples of actions suitable for receiving a merit must include but are not limited to:
 - a. Exceeding our expectations of the Core Values and/or the Honor Code
 - b. Displaying self-sacrifice for the promotion of the program
 - c. Showing utmost respect for Superiors, including Instructors and Cadet Officers
 - d. Having exemplary conduct at a Community Service, Activity, or other JROTC sponsored activity
 - e. Meeting the fitness/ academic goal as outlined by the Instructors, Staff, or Policy letter

6. Examples of actions suitable for receiving a **demerit** include but are not limited to:
- a. Honor Code violation (ex. lying, stealing, cheating)
 - b. Disrespecting yourself or others, improper uniform wear, or **any** public display of affection while in uniform
 - c. Failure to follow the instructions given by an Instructor
 - d. Multiple instances of tardiness to JROTC class
 - e. Being absent from an event the Cadet had previously committed to without finding a replacement and/or notifying a Cadet Officer or Flight Commander at least 48 hours before the event.

7. If a Cadet receives a demerit:

- a. Regardless of whether or not the cadet has more merits than demerits: **ALL** demerits must be worked off in order to be in good standing with the corps.
- b. They are ineligible from participating in any JROTC field trips or events.
- c. Cadets must work off demerits through activities specified by an Instructor. Upon satisfactory completion of the specified activity, an Instructor may update the Cadet's record to indicate the demerit has been worked off.
- d. One hour of an Instructors approved activity is sufficient to work off one demerit.
- e. Only Instructors can update the demerit status on a cadet's record.

8. Appeal Process

- a. Cadets and/or their Flight Commanders have the right to appeal through their **Chain of Command**.
- b. The Chain of Command begins with the Cadet's Flight Commander, to the Operations Squadron Commander, and ends with the Group Commander and Instructors.
- c. Instructors have the final authority in the appeal process; however, the intention is that appeals are handled at the **lowest** Cadet Officer rank possible.



KATIE PEPPER, C/ Captain
Operations Squadron Commander
AFJROTC TX-20062, The Woodlands High School



DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AFJROTC TX-20062, The Woodlands High School



THE WOODLANDS HIGH SCHOOL

AFJROTC TX-20062

MEMORANDUM FOR TX-20062

18 October 2022

FROM: C/1st Lt. Spencer Snarr, Academic Team Commander

SUBJECT: Earning the JLAB Ribbon

1. The Joint Leadership Academic Bowl (JLAB) Ribbon will be awarded to qualified cadets at the end of each academic year at the annual unit awards ceremony.
2. Only a cadet competitively selected for the JLAB Academic Team(s) may be considered qualified for the JLAB Ribbon.
3. Where the rules permit more than one team from the corps to compete, members of all teams competing in Round One of the competition are eligible for the JLAB Ribbon.
4. Members of competing teams are eligible for the JLAB Ribbon, regardless of whether one's official designation is as an alternate or not.

A handwritten signature in black ink, appearing to read 'Spencer Snarr', written in a cursive style.

Cadet 1st Lieutenant Spencer Snarr
Academic Team Commander

A handwritten signature in black ink, appearing to read 'David C. McMartin', written in a cursive style.

Lt Col David C. McMartin, USAF (Ret.)
Senior Aerospace Science Instructor



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

18 October 2022

MEMORANDUM FOR ALL CADETS

FROM: C/1st Lt. Gabrianna Roa, Logistics Officer

SUBJECT: Eligibility for Corps Activities

1. In Good standing:

- a. The number of merits a cadet has must be greater than or equal to the number of standing Demerits (Demerit which have not been "worked off") at the time of an activity in order for them to participate as an eligible cadet.
- b. Standing Demerits must be "worked off" (but are to remain on the cadet's Merit / Demerit report). Refer to the Merit / Demerit policy letter for more information.
- c. Cadets who are failing classes are unable to participate in **all** afterschool activities, corps-organized community service, competitions etc.

GABRIANNA ROA, C/1st Lt.
Logistics Officer
AF JROTC TX-20062, The Woodlands High School

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

20 October 2022

MEMORANDUM FOR TX-20062

FROM: C/Capt. Lucy Hoff, Support Squadron Commander
SUBJECT: Pugil Sticks

1. Prior to Bout

- a. Cadets must arrange to use pugil sticks at least a day prior to use.
- b. An instructor and a cadet officer must be present in order to assure that proper safety measures are met.
- c. Pugil sticks will only be used for their intended use in bouts. Any other activity including but not limited to jousting with pugil sticks is prohibited.
- d. Bouts may be held indoors in the marksmanship range if the wall is opened, in a gym, or outdoors on the tennis court or grass.
- e. The instructor will review how to score points and all safety rules.
- f. The instructor and the cadet officer must confirm that protective gear is being worn protector. Safety gear must be worn in ALL pugil stick bouts. This includes both the helmets and chest protector. Glasses will NOT be worn under the helmet, but contacts are allowed.

A handwritten signature in black ink that reads 'Lucy Hoff'.

LUCY HOFF, C/ Captain
Support Squadron Commander
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in black ink that reads 'Lt Col. McMARTIN'.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School

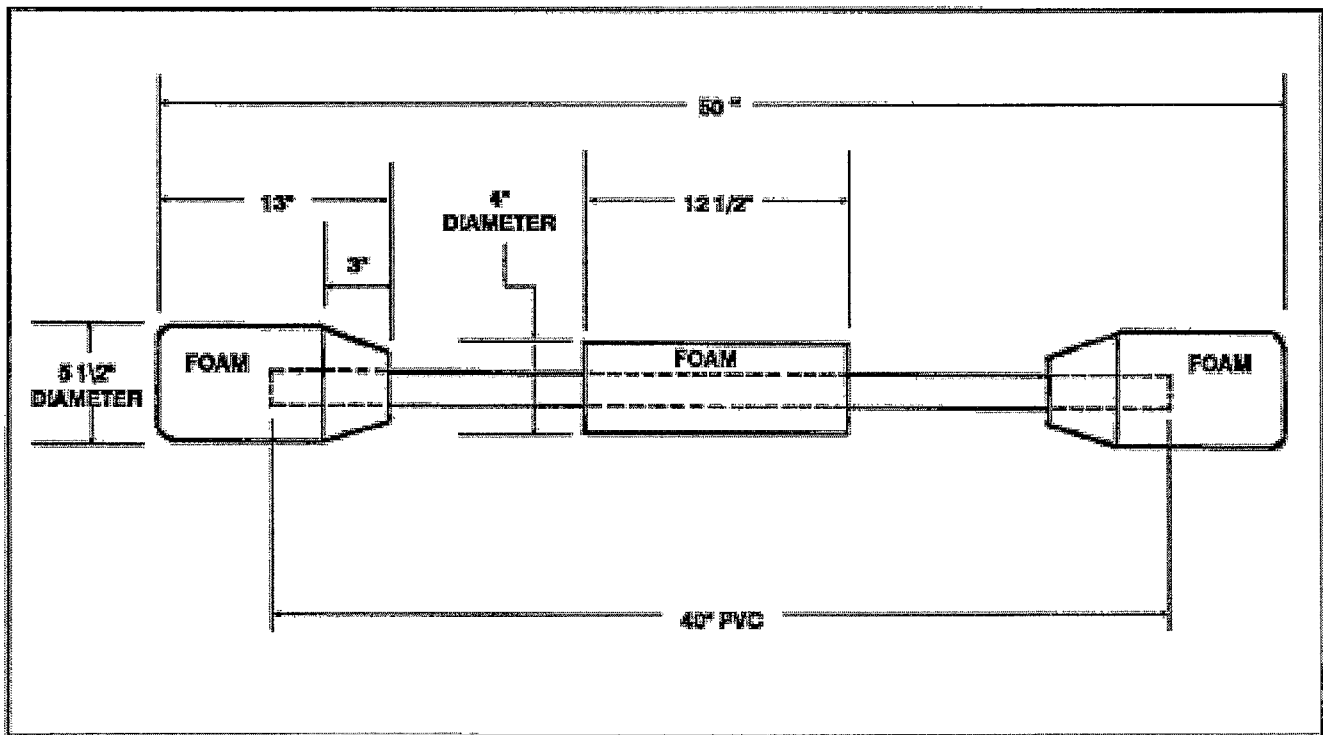


Figure A-6. Materials in pugil stick construction.

General Rules and Regulations Governing Pugil Stick Bouts
Instructors and Support Personnel Requirements
 Adapted from USMC Regulations

At a minimum, one instructor observes a pugil stick bout. For safety purposes, it is better to have two instructors judging a bout because each instructor can fully observe each of the fighters. The best position for observation is to the right of a fighter. This allows the instructor to see the fighter's facial expression and body movement. The instructor's position must not interfere with the fight.

In addition, an additional instructor will be in the training area to serve as safety officer.

Prior to the Bout

Prior to the bout, competitors—

Are paired according to height, weight, and gender.

Wear the proper safety equipment.

Once competitors have properly donned the safety equipment, they wait for instructions from the instructor. On the command of the instructor, a pair of competitors will enter the ring. Once in the ring, the instructor inspects each competitor for the proper safety equipment.

Note: There should be enough gear so that when two opponents are competing, two other competitors can don safety equipment for the next bout.

During the Bout

The bout begins when the instructor blows the whistle. All strikes are directed above the waist. Upon hearing a whistle blast, all fighting immediately ceases.

Stopping a Bout

There are two reasons for stopping a bout: delivery of a scoring blow or an unsafe condition. The instructor or the range safety officer may stop the bout at any time an unsafe condition is observed.

Scoring Blow. A scoring blow is an offensive technique delivered to a vulnerable area of an opponent with sufficient force and precision to be considered as a disabling or killing blow. Scoring blows are **not** judged solely on the degree of force with which a blow is delivered, but on the **accuracy and techniques employed**. A scoring blow is defined as—

- A straight thrust with the red end of the pugil stick to the opponent's face mask or throat.
- A slash to the side of the opponent's helmet (below the ear) or neck with the red end of the pugil stick.
- A heavy blow to the opponent's head with an authorized technique (i.e., buttstroke, smash) using the butt (blue end) of the pugil stick.

When a scoring blow is delivered, the instructor blows the whistle to stop the bout.

Unsafe Condition. The bout will be stopped as soon as an unsafe condition exists. An unsafe condition exists when a competitor is unable to defend themselves, loses their balance and falls down on one or two knees or falls down completely, shows instability (e.g., buckling at the knees), loses muscular tension in their neck and their head snaps back or to one side, or appears disoriented. An unsafe condition also exists if a competitor lets go of one end of the pugil stick, the equipment (e.g., helmet, neck roll) falls off, or a competitor fails to use the proper techniques.

If any of these conditions occur, the instructor, range safety officer, or anyone supervising training stops the bout and separates the two opponents.

Instructors evaluate the possibly injured competitor to determine if the fight can continue.

- Ensures they are alert and responsive, both verbally and physically.
- Talks to them to see if they are coherent.
- Makes certain they comprehend and reply to verbal questions.
- Makes certain their speech is not slurred.
- Checks their physical signs.
- Ensures their eyes are focused and not dazed or glazed.
- Ensures their legs are not wobbly or shaky.

Only the following techniques are authorized:

- Straight thrust.
- Buttstroke (horizontal and vertical).
- Smash.
- Slash.
- Parry.
- Blocks (low, high, left, right).

The use of unauthorized techniques will result in forfeiture of the bout:

- Using the pugil stick as a baseball bat.
- Hitting below the waist.

After the Bout

- Identify the competitor who delivered the killing blow.
- Record the winning competitor's name.



12 January 2023

MEMORANDUM FOR TX-20062

FROM: C/ Captain Katie Pepper, Operations Squadron Commander

SUBJECT: Flight Commander of the Quarter Requirements and Procedures

1. Procedures for nominating Flight Commander of the Quarter:
 - a. Operations Squadron Commander will nominate a maximum of three flight commanders and/or deputies each 9 weeks.
 - b. The Operations Squadron Commander will fill out a designated packet for each nominee and turn it into the Group Commander.
2. Requirements for Flight Commander of the Quarter:
 - a. Criteria includes but are not limited to:
 - i. Their participation during flight class time (activities, PT, etc.).
 - ii. Their attendance at after school and monthly activities.
 - iii. Flight's overall performance.
 - iv. The quality and upkeep of their flight binders.
 - v. Willingness to involve themselves when needed.
 - vi. Whether or not they are passing their classes.
3. Board for Flight Commander of the Quarter will be the instructors and Group Commander.
4. Upon winning Flight Commander of the Quarter they will receive:
 - a. A promotion (can only receive one promotion a year via FCoQ).
 - b. Will help improve the flights standing and count towards Outstanding Flight.

KATIE PEPPER, C/ Captain
Operations Squadron Commander
AFJROTC TX-20062, The Woodlands High School

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AFJROTC TX-20062, The Woodlands High School



THE WOODLANDS HIGH SCHOOL
AFJROTC TX-20062

MEMORANDUM FOR TX-20062

6 February 2023

FROM: C/Major Jonathan Yost, Performance Squadron Commander

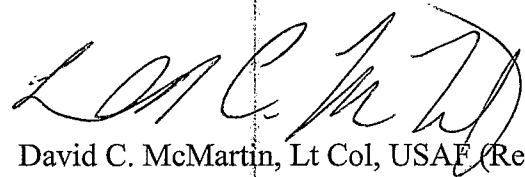
SUBJECT: AY 2023-2024 After School Activities Policy

1. Academic, Aerospace, Drill, and Marksmanship LDRs will remain consistent with the Cadet Guidebook.
2. Raider Team
 - a. The Raider Team Commander position will be held by a senior in the Corps.
 - b. The Raider Team Commander is responsible for the following:
 - i. Ensuring that Raider Team practices are run as needed.
 - ii. Selecting cadets to be on the Raider competition team.
 - iii. Preparing Raider cadets for competition.
 - iv. Maintaining Raider Team equipment.
 - c. Raider Team members will be issued OCP pants and boots.
3. Physical Training
 - a. The PT Commander position will be held by a senior in the Corps.
 - b. The PT Commander will report to the Raider Team Commander.
 - c. The PT Commander is responsible for the following:
 - i. Ensuring that after school PT is run as needed.
 - ii. Preparing cadets to be potential Raider Team members.
4. Orienteering
 - a. The Orienteering Commander position will be held by a senior in the Corps.
 - b. The Orienteering Commander will report to the Raider Team Commander.
 - c. The Orienteering Commander is responsible for the following:
 - i. Preparing cadets for orienteering competitions.
 - ii. Preparing Raider Team cadets with orienteering skills to be used in Raider competitions.

- iii. Maintaining orienteering equipment.
- iv. Learning and using orienteering specific software on the orienteering laptop.
- v. Creating and conducting practice orienteering maps for the school grounds.



Jonathan Yost, C/Major, AFJROTC
Performance Squadron Commander



David C. McMartin, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

25 August 2023

MEMORANDUM FOR TX-20062

FROM: C/1st Lt. Carson Voyles

SUBJECT: Earning the Marksmanship Badges and Varsity Team Expectations/Requirements

1. Marksmanship Badges Policy:

- a. To earn the Marksmanship Badge a cadet must shoot a 140 on a 2x10 consisting of the prone and standing positions.
- b. To earn the Sharpshooter Badge a cadet must shoot a 160 on a 2x20 consisting of the prone and standing positions.
- c. To earn the Expert Badge a cadet must shoot a 250 on a 3x10 consisting of the prone, standing, and kneeling positions.

2. Prior to Shooting:

- a. In order to shoot after school one must first score a 100% on our safety test.
- b. A range officer will train the cadet on proper shooting techniques.
- c. Have a parental consent form signed and turned into an instructor.

3. Competitive Team Expectations/Requirements:

- a. It is expected that cadets looking to be on a competitive team are shooting twice a week minimum, unless you have disclosed prior commitments.
- b. Cadets should have earned Expert Badge, and maintain scores at that level.
- c. Cadets should have no long-lasting demerits, and be in good standing with range officers.

A handwritten signature in cursive that reads 'Carson Voyles'.

CARSON S. VOYLES, C/1stLt
Marksmanship Team Commander
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in cursive that reads 'David C. McMARTIN'.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

5 September 02023

MEMORANDUM FOR TX-20062

FROM: C/1st Lieutenant Mason Henson, Logistics Officer

SUBJECT: Lanyards/School ID in uniform

1. School policy requires students to wear a school ID at all times, which includes uniform inspection.
2. School issued lanyards can be worn during inspection.
3. If a cadet does not have a school issued lanyard, cadets can use a clip for display of student ID in accordance with the cadet guidebook, page 39.

A handwritten signature in cursive script that reads 'Mason Henson'.

Mason Henson, C/1st Lieutenant
Logistics Officer
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in cursive script that reads 'David C. McMARTIN'.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

5 September 02023

MEMORANDUM FOR TX-20062

FROM: C/Captain Lakshmi Sudharsan, Support Squadron Commander

SUBJECT: Earbuds/Headphones Usage

1. Headphones cannot be used in uniform at any time, unless specifically instructed by a teacher to do so.
2. Earbuds can be worn in uniform, except when in formation or otherwise instructed to remove them.
3. This policy letter supersedes Cadet Guidebook Attachment 6, table on page 41.

A handwritten signature in black ink, appearing to read 'Lakshmi - A'.

Lakshmi Sudharsan, C/Captain
Support Squadron Commander
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in black ink, appearing to read 'DAVID C. McMARTIN'.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

19 September 2023

MEMORANDUM FOR TX-20062

FROM: SENIOR ENLISTED ADVISOR

SUBJECT: Lunch Procedures

1. We will use a door magnet during all lunch periods. This allows students to leave during lunch and return. The door must still be closed at all times.
2. This applies only to the door closest to the instructor offices. Do not enter or exit from any other door.
3. This policy letter supersedes the lunch procedures outlined in Cadet Guidebook Paragraph 6.3.7.

A handwritten signature in black ink, appearing to read 'Nia Machira'.

Nia Machira, C/Senior Master Sergeant
Senior Enlisted Advisor
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in black ink, appearing to read 'David C. McMARTIN'.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

27 September 2023

MEMORANDUM FOR TX-20062

FROM: Performance Squadron Commander

SUBJECT: Beret and Rope Requirements for Teams

1. **Raider Team:** To earn the black and silver rope and beret, cadets must be Raiders team members who compete at a competition.
2. **Marksmanship:** To earn the red and green rope, cadets must be a member of the Junior Varsity or Varsity Team. To earn the beret, the cadet must be a part of the Varsity Team.
3. **Aerospace:** To earn the red aerospace rope, cadets must be the commander, an NCO, a monitor, or a part of the drone competition team. To earn the beret, the cadet must be on the drone competition team.
4. **Drill:** To earn the white drill rope and beret, cadets must compete and place 1st, 2nd, or 3rd at a competition. Cadets must also be on a current competition team in order to wear the beret.
5. **Orienteering:** To earn the green orienteering rope and beret, cadets must place 1st, 2nd, or 3rd in their level/gender/age categories at a meet.
6. **Academics:** To earn the blue academic rope and beret, cadets must either be on Varsity, or Junior Varsity JLAB team and reach Level Two of the competition; or compete at a local meet and place 1st, 2nd, or 3rd in an academic competition.

Berets and ropes are returned at the end of the school year and must be earned each year through consistently participating in the activity.

A handwritten signature in black ink, appearing to read 'L. Stepanik', written over a horizontal line.

LAUREN STEPANIK, C/Capt
Performance Squadron Commander
AF JROTC TX-20062, The Woodlands High School

A handwritten signature in black ink, appearing to read 'D. C. McMARTIN', written over a horizontal line.

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School



The Woodlands High School Air Force Junior ROTC
6101 Research Forest Drive, The Woodlands TX 77381

26 October 2023

MEMORANDUM FOR TX-20062

FROM: Senior Enlisted Advisor

SUBJECT: Earning the Patriotic Flag Ribbon

1. The Patriotic Flag Ribbon will be awarded to qualifying cadets at the end of each academic year at the unit's annual awards ceremony.
2. Before attending a flag raising/lowering session, cadets must sign-in in accordance with the Senior Enlisted Advisor(s) to receive credit toward the ribbon.
3. In order to earn the Patriotic Flag ribbon, cadets must meet at least one of the following criteria by April 10th:
 - a. Participate in at least 25 flag sessions before or after school.
 - b. Participate in at least 2 flag sessions per month.
4. Failure to attend any flags session a cadet signed up for, without prior coordination, will result in a demerit.
5. Cadets who met the qualifying criteria published in the Cadet Guidebook prior to the date of this policy letter have earned the ribbon based on those criteria.

MICHAEL SMITH, C/SMSGt
Senior Enlisted Advisor
AF JROTC TX-20062, The Woodlands High School

DAVID C. McMARTIN, Lt Col, USAF (Ret)
Senior Aerospace Science Instructor
AF JROTC TX-20062, The Woodlands High School